

Sport and Recreation Management Practicum/Internship Manual



SPM 3941 & SPM 4940

Department of Counseling, Recreation and School Psychology

Florida International University

Revised 16th Edition Summer 2026

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Practicum/Internship Process

Step by Step Process

	Spring	Summer	Fall
1. Attend mandatory orientation meeting (All practicum & internship students must attend one orientation meeting)	Early September	Early January	Early May
2. Form deadlines Submit the following documents: - Appendix A - Appendix B - Letter from practicum or internship site	October 15 th	March 15 th	June 15 th
3. Practicum/Internship approval			
4. Class registration Once the practicum/internship is approved, the internship coordinator will email the students which practicum or internship class to register for (3 credits for practicum and 9 credits for internship)	Final week of Fall	Final week of Spring	Final week of Summer
5. Final grade Once all assignments have been submitted and reviewed by the practicum or the internship course instructor a final grade will be issued	Final week of Spring	Final week of Summer	Final week of Fall

Preface

Fieldwork is one of the most important steps a student takes in preparing for a professional career in Sport and Recreation Management. It is the competent professional practitioners in cooperating agencies that make this aspect of the curriculum possible. At Florida International University, we are fortunate to have a number of cooperating agencies that are able to provide qualified Practicum/Internship Site Supervisors. These supervisors have a thorough knowledge of the field, an interest in fieldwork instruction, and are dedicated to high standards in Sport and Recreation Management. All individuals involved in the practicum/internship program should read this packet carefully.

The faculty of Florida International University in the Department of Counseling, Recreation and School Psychology deeply appreciates the opportunities afforded our students in carrying out their fieldwork practicum/internship assignments. We want to express our sincere thanks and appreciation to all those who help our students achieve their academic and professional goals.

Introduction

The term “internship” is used in this manual to stand for an upper level instructional program that includes supervised pre-professional practice in approved sport and recreation service delivery agencies (“fieldwork”). Practicum students may participate in the work in a limited way under the supervision of workplace supervisors and professors, applying their experiences during the program to the theories and concepts they have learned during the program. The practical experience aspect of the program involves observation and participation in planning, conducting, and evaluating at the face-to-face, supervisory, and executive levels of professional responsibility.

Practicum Course?

The 3-credit hour practicum course is an experiential course designed to provide students with an opportunity to explore employment in the sport and recreation industry, network with industry professionals and gain industry experience, knowledge & skills. Students must complete a minimum of 60-hours in the approved organization as well as classroom works under the guidance of the instructor.

Internship or Part Time Job?

Internships are usually formal programs within organizations whose primary purpose is to offer practical work experience. Internships improve resumes by giving students opportunities to gain professional skills and explore new industries. Would-be interns should evaluate internship programs carefully, to see if those programs offer the training they desire. The main difference between an internship and a part-time job is that internships include specific

learning objectives. In other words, a student is deliberately seeking new knowledge or skills in a particular industry. The internship ought to enhance one's career objective.

If you need help finding an internship, this manual is here to help. If you have further questions about whether or not your position qualifies as an internship, please contact the internship coordinator.

Practicum Objectives

Practicum is meant to provide students an introduction to the sport and recreation industry through structured field experience. The student will be able to:

1. Apply classroom knowledge (i.e., theories, best practices, and terminology) to the day-to-day operations of the sport and recreation organization.
2. Understand his/her professional strengths and weaknesses and identify their professional interest.
3. Understand workplace dynamics and gain insight to the professional duties and responsibilities of a sport/parks/recreation manager.
4. Build an industry network through relationship development with co-workers.

Internship Objectives

An internship is one of the most significant components of an entry-level professional. Student interns should find this experience to be one of the most challenging and rewarding of their college education. Specific performance expectations and objectives will vary according to the student's major and the internship site. Objectives of the internship are to provide each student the opportunity to:

1. Plan, implement, and evaluate programs and operations specific to the student's major.
2. Observe the organization and administration of the internship site.
3. Develop and refine the necessary skills and competencies of the profession.
4. Develop leadership and supervisory skills needed in coordinating professional programs.

Undergraduate Students Practicum/Internship

Undergraduate Students majoring Sport and Recreation Management should register for SPM 4940 Internship during their senior year. Each internship is 9 credit hours per semester.

Following mutual agreement, the student works an Approved Cooperating Fieldwork Agency for a minimum of 400 hours (SPM 4940) of professional practice during a full Spring, Summer C, or Fall Semester. Internship should be the last class for a student to take prior graduation from FIU.

Starting with Fall 2022, the new curriculum for the Sport and Recreation Management program

requires **one practicum** (SPM 3941 for 3 credits) and **only one internship** (SPM4940 for 9 credits).

Important: LEI 4940 and LEI 4941 will no longer be used going forward. Starting Fall 2022, we will require students to register for SPM 4940 after finishing their practicum SPM 3941.

Requirements for SPM 3941 Practicum

1. Be in good academic standing and not on academic probation
2. **Submit paperwork** before the due date
3. **Have NOT been enrolled in SPM 4940 – Internship (SPM 3941 must be taken first)**
4. Recommend taking SPM 3001 before SPM 3941

Requirements for SPM 4940 Internship

1. Be in good academic standing and not on academic probation
2. Must have completed SPM 3941 - Practicum
3. Be a **Junior or Senior** at time of Internship Appendix A & forms due date
4. **Possess a 2.0 GPA** at time of paperwork submission (Appendix A, Appendix B, and Letter from site)
5. **Submit paperwork** before the due date
6. **Not be enrolled in first 2 semesters** of being a Sport and Recreation Management Student

For students who need only 2nd internship:

Option 1: take 3 new sport management classes to substitute for LEI 4941.

For example: SPM 3001 Introduction to Sport Management, SPM 3941 Practicum in Sport Management, SPM 4012 Social Aspects of Sport Management, LEI 4931 Special Topics, etc.

Option 2: take our new internship SPM 4940 to substitute for LEI 4941.

Graduate Students Internship LEI 6922

Graduate Students register for LEI 6922 for three to six semester hours of credit in the third or fourth semester. Each student is assigned, following mutual agreement, to an Approved Cooperating Fieldwork Agency for a minimum of 300 hours of professional practice.

Internships may be completed throughout the academic year, but students should submit all paperwork for approval as early as possible, and on the deadlines. Students must attend an internship orientation in the semester preceding the internship semester. Internship should include two distinct aspects:

- Direct service delivery (set up, tear down, organizing equipment, customer service, event services, operations, stadium engineering, stadium field-crew, stadium IT, stadium housekeeping, stadium security)
- Extramural activities (hearings, board meetings, committee, conferences, workshops, state meetings, etc.)

Requirements for Internship

1. Have attended for **2 semesters prior** to enrollment in LEI 6922
2. **Possess a 3.0 or higher overall GPA** at time of paperwork submission (Appendix A, Appendix B, and Letter from site)

At the beginning of the internship, students are expected to observe and assist until they are somewhat familiar with the staff, clientele, paperwork, policies, standard operating procedures, organizational pattern, facilities, and equipment, rules, regulations, etc. Students should assume increasing responsibilities over time and eventually, under supervision, be in charge of their own program or events. Keeping individual differences in mind, each student should be led, as soon and as far as practical, into greater and greater responsibility as the semester progresses.

Purpose of the Manual

This manual serves to enable effective communication among fieldwork interns, cooperating agency site supervisors, and the university. Policies and procedures are suggested as guidelines to assist with placing, supervising, and evaluating fieldwork interns and practicum students.

Purpose of Sport Management Fieldwork

The overall purpose of the practicum/internship is to provide opportunities for students to grow personally and professionally in a professional sport management setting. The overall goal is making each intern “real world” ready. Although specific objectives are expected to vary for each student and each agency, the following general objectives should apply:

- To provide students opportunities for practical experiences in the organization and administration of recreational, leisure, sport management, facility management, event services, facility operations, guest services, team management, team administration, professional sports, collegiate athletics, high school athletics, youth athletics, sport business, sport administration and health care services in various program areas.
- To increase students’ knowledge and skills at the face to face, supervisory and executive levels of leadership.
- To enable students to understand and appreciate the professional duties and responsibilities of those in the field of sport management.
- To help students determine their professional strengths and weaknesses.
- To assist the sport management faculty in evaluating students’ performance, make curricular improvements, and provide opportunities for the faculty to confront practical problems and interact with field professionals.
- To provide opportunities for faculty, agency representatives, and students to exchange communications on the newest and latest developments in technologies and best practices in sport and recreation management, leisure programming, and service delivery.

Responsibilities

The Sport Management Faculty Internship Coordinator will:

1. Determine eligibility of students for practicum or internship.
2. Select and approve cooperating fieldwork agencies.
3. Approve fieldwork placements in consultation with the student and agency.
4. Provide the agency recommendations upon request and approval.
5. Assist the agency in developing study programs, materials and selecting appropriate experiences to meet the needs of particular students.
6. Assign a university course faculty supervisor to:
 - a. Help students prepare for fieldwork.
 - b. Visit the agency, observe the student and confer with the student and practicum/internship site supervisor if available.
 - c. Evaluate fieldwork reports and discuss the reports with the students and the practicum/internship site supervisor.
 - d. Evaluate and assist the student in self-evaluation of his or her fieldwork performance and professional potential.
 - e. Assign the student's final grade for fieldwork, in consultation with the practicum/internship site supervisor.

The Approved Cooperating Fieldwork Agency will:

1. Complete the Practicum/Internship Agreement Contract.
2. Communicate the aims and outcomes of the fieldwork program to the agency's managing authorities and its community.
3. Communicate with the fieldwork program to the agency staff and help the student gain acceptance as a member of the staff.
4. Interview and select students in consultation with the university.
5. Orient, introduce and identify the student as a staff member and thus place in position in which he or she may expect courtesy, consideration, and respect from colleagues and the clientele of the agency,
6. Assist each student in developing a sound plan of study and experiences to meet his/her individual needs while simultaneously contributing to the agency.
7. Evaluate and assist grading the student in Appendix E at the completion of the semester.
8. Participate in periodic evaluation conferences with university personnel to improve the FIU Sport and Recreation Management (SRM) practicum/internship program. The Sport Management agency and the agency supervisor must assist the student in developing the

following:

- a. A sound understanding of the agency's goals and objectives.
- b. A comprehensive understanding of how to work with boards, commissions, governing bodies, and other administrative groups.
- c. Experiences working with budgets and budgeting for programs.
- d. Experiences related to the purchasing and care of equipment and facilities.
- e. Program planning and development of leadership.
- f. Supervisory experience.
- g. Other Sport Management leadership experiences that would be beneficial to the student.

The Student Intern will:

1. Attend one practicum/internship orientation session in the semester preceding the practicum/internship.
2. Perform his or her work responsibilities in a professional manner, participate in all training and study sessions, attend scheduled conferences and submit all reports required by the agency.
3. Visit, observe, and participate in all phases of the agency operation, not just those areas of his own or her department.
4. Develop, with the help of supervisors, a plan of study and experience.
5. Prepare and submit fieldwork reports to their university faculty supervisor. --Fieldwork Bi-weekly Report. All reports are to be typed in APA format.
6. Be subject to all rules and regulations of the practicum/internship site organization, which may include drug screening and background checks.

Policies and Procedures

Sport Management Agency or Site

Although it is a distinct honor to be selected as an approved cooperating sport management agency, it is not something that should not be entered into without serious deliberation on the part of the agency personal and policy makers. Considerable professional sacrifice, expense, and time are required and necessary to make this contribution of future sport management practitioners. The following criteria and procedures are used in selecting agencies and placing students.

Criteria for Selection

The following factors are considered in selecting approved cooperating practicum/internship sites:

- A sincere desire to participate in an educational program to improve the preparation of quality personnel for the profession.
- Professionally prepared and credentialed staff to supervise students; staff with competence, a thorough knowledge of the field, supervisory experience, an interest in field instruction, ability to analyze and evaluate practice, an understanding of professional preparation curriculum, and an interest in improving and maintaining the specialization areas.
- Evidence of a sound professional philosophy of service delivery
- Adequate resources to afford broad and varied experiences and programs and services to practicum students and student interns.
- Sound administrative procedures, such as personnel policies including in-service training.
- Evidence of adequate facility and community acceptance and support

Registration and Evaluation

Undergraduate students must register for SPM 3941 Practicum (3 credits) and SPM 4940 Internship (9 credits), and graduate students must register for LEI 6922 (3-6 credits), and pay tuition and fees.

The Practicum/Internship Site Supervisor's evaluation is based on fulfillment of position responsibilities and potential as a future professional in the field. The Practicum/Internship Evaluation (Appendix E) must be completed by the site supervisor. It does not determine the student's final grade which considers many factors.

The assigned University Faculty Supervisor will base grades upon written reports, field observations, conferences with university and Practicum/Internship Site Supervisors, fieldwork, presentations, and practicum/internship site supervisors' final grade.

Unsatisfactory Performance

Students performing unsatisfactory work during the practicum/internship receiving a failing grade, and/or who have been removed from practicum/internship placement for behavioral or reasonable cause will undergo a full review of the circumstances causing a failing grade and/or practicum/internship removal. Students will be placed on practicum/internship remediation and will have to re-register for the practicum/internship and attain a passing grade. Students

performing at an unsatisfactory level and/or removed for a second time will be removed from the Sport and Recreation Management program at FIU.

SPM 3941 and SPM 4940 are core required classes for graduation with a Bachelor's of Science Degree in Sport and Recreation Management. Without a passing grade for SPM 3941 and SPM 4940, graduation will not result for the student.

Rationale: It is the responsibility of university faculty to educate students for professional careers while at the same time protecting the health and wellbeing of the consumers, clients, and patrons served by the sport practitioner in training.

Procedures

1. In the event of an unsatisfactory performance report from an agency during the practicum/internship, the university supervisor will discuss the situation with the Practicum/Internship Site Supervisor and develop a plan of corrective action with the student.
2. In the event a student intern's behavior or actions create concerns for the well-being of the agency's clients, patrons, or personnel, the university supervisor, program coordinator or departmental chair, and practicum/internship site supervisor will meet to determine an appropriate course of action. Behavior or conduct that places clients, patrons, or subordinates at risk is grounds for immediate dismissal. Upon dismissal, the student will forfeit all hours worked.
3. Students receiving an unsatisfactory grade or who are removed for conduct reasons will not be permitted to resume another placement until the next academic year's summer term practicum/internship cycle, and will not be allowed to re-enroll without the permission of the Practicum/Internship Supervisor and program coordinator or departmental chair.
4. Students shall be expected to adhere to Organization rules, regulations and policies, and should the student fail to adhere to these rules and policies, the assignment may be terminated upon a (2) two week written notice or immediate notice from the Organization to the Sport Management Internship Coordinator.
5. A pattern of late reports will result in a failing grade being submitted for the Practicum/Internship. Arrangements to repeat the Practicum/Internship must be made with the Internship Coordinator.
6. Switching positions, sites, and supervisors is not permitted during the practicum/internship in the academic semester. Reassigning, relocating, or changing practicum/internship sites that was originally on Practicum/Internship Agreement Contract (Appendix A) will result in a (F) failing grade and forfeiture of hours worked. The practicum/internship sites are counting on students to act professionally and ethically in their respective jobs and duties.

Conclusion

The purpose of this manual has been to facilitate the three-way understanding between the FIU Sport and Recreation Management practicum students/interns, the sport management agencies, and the FIU Sport and Recreation Management program so that each student majoring in sport and recreation management may become all that he or she is personally and professionally capable of being. The discussions, forms, policies and procedures are intended to serve students and supervisors. Student Interns represent Florida International University, the Department of Counseling, Recreation, and School Psychology, the School of Education and Human Development in the College of Arts, Sciences and Education, the Sport and Recreation Management program, and their university instructors and professors and should represent themselves as professionals in the field of sport and recreation management. All students and practicum/internship supervisors involved in the practicum/internship program should read this manual carefully.

Appendix A

Practicum/Internship Agreement Contract

I apply for: **SPM 3941** or **SPM 4940**

This is to certify that _____ (*student name*) has been assigned and accepted as an intern with _____ (*agency name*)

The number of working hours for practicum shall be a minimum of 60 hours per semester, and a minimum of 400 hours per semester for internship. The student will receive three (3) hours of academic credit for practicum and nine (9) hours of academic credit for internship. The student is expected to adhere to the agency calendar; therefore, only agency holidays are to be granted. Agencies may have additional requirements.

Practicum/Internship Semester: _____

Start Date _____ End Date _____

Agency Practicum/Internship Supervisor _____

Email Address _____

Office Address _____

Phone _____ Website _____

Florida International University
Department of Counseling, Recreation, and School Psychology
College of Arts Sciences and Education
School of Education & Human Development 11200 SW 8th Street
Modesto A. Maidique Campus, Miami, Florida 33199

Student Information

Student Intern Signature _____
Student Panther ID _____
Site Supervisor Signature _____
Date _____

Please attach business card of site supervisor to this form.

FIU STUDENT INFORMATION

Name: _____ Panther ID: _____
Phone: _____ FIU Email: _____
Practicum/Internship Semester: _____

Practicum/Internship Information

Job description:

Proposed schedule:

Goals:

**Please Turn in Appendix A,
Appendix B, & Letter from
site confirming
practicum/internship on
company letterhead by
October 15 for Spring,
March 15 for Summer, June
15 for Fall to:**

Sport and Recreation Management Internship Coordinator
Department of Counseling, Recreation, and School
Psychology

College of Arts Sciences and Education School of Education
& Human Development 11200 SW 8th Street
Modesto A. Maidique Campus, Miami, Florida 33199

Appendix C

Report

Student Name: _____

Panther ID: _____

For the weeks of: _____

Hours this reporting period: _____

Cumulative hours to date: _____

Practicum/Internship Site Name: _____

Practicum/Internship Site Address: _____

Practicum/Internship Site Phone: _____

Practicum/Internship Site E-mail: _____

Student Signature

Date

Practicum/Internship Site Supervisor
Signature

Date

Appendix D

Fieldwork Bi-weekly Report

Must be typed, double spaced, and attached to appendix C

Instructions: *To be completed by the student every other week, reviewed and discussed with the Practicum/Internship Site Supervisor and returned to the University Supervisor. Please write in complete sentences for your paragraphs.*

1. The reporting period's actual assignment and responsibilities

2. Analysis (your successes and/or problems)

3. Supervisory conferences (Discussion topics, field trips, directed readings, meetings attended, etc)

4. Next week's primary objectives and proposed plan

Appendix E

Practicum/Internship Evaluation Form

Instructions: *This form should be filled out by the Practicum/Internship Site Supervisor at last week of practicum/internship in the semester while shared with the student. The rating should be made with care and fairness. Reflect carefully upon the person's work, and make an honest judgment of the qualities of the trainee. Base your judgment on the entire period covered, not upon isolated incidents alone.*

Date of Evaluation: _____

Reporting Period: from _____ to _____

Practicum/Internship Site Supervisor: _____

Practicum/Internship Site Supervisor Email: _____

Position/ Title: _____

Agency: _____

Agency's Address: _____

Agency's Phone: _____

Please evaluate the student in the categories identified using the following scale.

A	OUTSTANDING	Consistently exceptional in fulfilling requirements
B	COMMENDABLE	Frequently meets and exceeds minimum requirements
C	GOOD	Regularly meets and occasionally exceeds minimum requirements
D	FAIR	Does marginally passable work, but does not extend oneself
F	POOR	Fails to meet minimum requirements.
NA	Not Applicable	
DNO	Did Not Observe	

Description	Grade	Description	Grade
PROFESSIONAL PERFORMANCE		PROFESSIONAL PERSONALITY	
Goal setting		Enthusiasm	
Goal achievement		Courtesy and tact	
Planning and organization		Voice quality, speech presentation, tone and inflection	
Timeliness in completing assignments		Sense of humor	
Ability to evaluate own performance and quality of work		Maturity in judgment	
Group presentation skills		Concern for others	
Verbal communication skills			
Written communication skills			

Description	Grade	Description	Grade
PROFESSIONAL KNOWLEDGE		PROFESSIONAL ATTITUDE	
Ability to integrate conceptual knowledge and activity skills		Initiative and imagination	
Knowledge and understanding of program principles and methods		Enthusiasm for the profession	
Ability to apply knowledge in a practical manner		Willingness to accept assignments	
Grasp of total field		Attendance at professional meetings	
Possessing a wide variety of interests		Adherence to departmental policies	
		Acceptance of suggestions, direction and critical evaluation	

Space is provided below for additional comments for improving performance or correcting deficiencies. If more space is needed, please attach sheet or use the back of this form.

STUDENT COMMENTS:

PRACTICUM/INTERNSHIP SITE SUPERVISOR COMMENTS:

SUMMARY OF EVALUATION CONFERENCE:

Student Signature

Date

Practicum/Internship Site Supervisor
Signature

Date

Return this signed form to: Practicum/Internship class instructor or Internship Coordinator

Appendix F

School of Education & Human Development Confidentiality Agreement

As an individual who provides professional care, you may have access to confidential information of clients/students (e.g., biographical information, financial information, medical history, educational records, etc.). You are expected to protect the confidentiality, privacy, and security of these individuals and follow guidelines below as well as those of agencies/schools with which you work. You will use confidential information only as needed to perform duties as a member of the faculty or as a registered student in the programs with the School of Education & Human Development. This means, among other things, that:

- You will only access confidential information for which you have a need to know.
- You will respect the confidentiality of any verbal communication or reports printed from any information system containing clients'/students' information, and handle, store, and dispose of these reports appropriately at the University or associated agency/school.
- You will not in any way divulge, copy, release, loan, alter, or destroy any confidential information except as properly authorized within the scope of your professional activities.
- You will carefully protect all confidential information. You will take every precaution so that clients, students, their parents, or other persons do not overhear conversations concerning professional care/education or have the opportunity to view records.
- You will comply with all policies and procedures and other rules of the University and associated agencies relating to confidentiality of information and access.
- You understand that the information accessed through all information systems contains that which is sensitive and confidential and should only be disclosed to those authorized to receive it. You will not knowingly include or cause to be included in any record or report a false, inaccurate, or misleading entry.

You understand that violation of this Confidentiality Agreement may result in disciplinary and legal action with fines. By signing this, you agree that you have read, understand, and will comply with the Agreement.

Print name: _____ Signature: _____ Date: _____

Witness name: _____ Witness Signature: _____ Date: _____

Appendix G

Addendum to SRM Practicum/Internship Manual

Selection:

The practicum/internship in Sport and Recreation Management (SRM) is an extension of the undergraduate experience allowing for practical application on a full-time basis. The Practicum/Internship must be sport and recreation related, in the student's expressed area of interest, and supported by FIU Internship Coordinator. The Practicum/Internship should provide experiences which will lead to the fulfillment of career goals and provide contacts in the field and/or opportunities for employment.

The practicum/internship position should provide experience in the organizational/operational aspects of sport. Sites most likely to receive approval include professional sport, college athletic programs, sport businesses, sport facilities, and community sport programs (either domestic or international). Positions or sites that will not receive approval are those that require preparation outside the Sport Management curriculum. These may include coaching fitness training, coaching, or officiating. Students should select a Practicum/Internship that directly relates to Sport, Recreation, Parks Management. Students may select sites such as parks, gyms, athletic departments at schools. Coaching and teaching are not eligible for the FIU SRM practicum/internship for that is a separate academic endeavor at FIU.

Disciplines in facility management that are acceptable practicum/internship sites are finance, operations, facility engineering, facility housekeeping, public safety, event management, sales/marketing, human resources and box office management, food and drink services, hospitality, convention center/stadium & arena management. Professional athletic organizations and teams, Collegiate athletic departments, conferences, bowl games, host committees, amateur sporting events, marathons are all likely to be accepted practicum/internship sites. Non-profit organizations that promote sport tourism by way of baseball, basketball, bowling, cross country, football, golf, gymnastics, lacrosse, powerlifting, regatta/sailing, road racing, soccer, softball, swimming, tennis, track & field, volleyball and wrestling are likely to be acceptable practicum/internship sites as well.

Appendix H

Sport and Recreation Management Student Eligibility for Practicum/Internships

In order to be eligible to enroll in SPM 4940, a student must meet all the following criteria:

- **Be in good academic standing and not on academic probation**
- **Be a Junior or Senior at time of Practicum/Internship Appendix A due date**
- **Have a 2.0 GPA at time** paperwork submission (Appendix A, Appendix B, and Letter from site)
- **Not be enrolled in first two semesters of being a Sport and Recreation Management (SRM) student**

A student's Internship Proposal will be **denied and not approved if:**

- **Student has 0 GPA with FIU SRM**
- **Student has less than 2.0 GPA at time** of paperwork submission (Appendix A, Appendix B, and Letter from site)
- **Student did not enroll in program in prior to Application Date of Appendix A**
- **Student has sophomore standing on Appendix A due date**
- **Student has freshman standing on Appendix A due date**
- **Student does not complete all forms including signature lines.** This includes Appendix A, B, and letter from site.

Moreover, due dates in this manual and in the Counseling, Recreation, and School Psychology Department are crucially important. Late Practicum/Internship Proposal paperwork will be not be processed or accepted. **Late Practicum/Internship Proposal Applications will not be accepted in any form.**

Sport and Recreation Management Practicum/Internship Program
Department of Counseling, Recreation, and School Psychology
College of Arts Sciences and Education
School of Education & Human Development
11200 SW 8th Street
Modesto A. Maidique Campus, Miami, Florida 33199

Appendix I

Locating and Applying for Internships

By Amy Marie Charland and Mary Ann Lawson

An internship allows you to test your career objectives, helps you identify your talents, and directs you toward an appropriate career, while helping you acquire essential practical and professional skills you need in the business world. It also lets you see how well you fit into a specific company's culture.

But finding an internship takes some preparation. Before setting out to find an internship, ask yourself these questions:

- Where do I want to do an internship? My hometown? Out-of-state?
- What type of work would I like to do? In what field?
- What type of organization would I like to do an internship for?
- What do I want to gain from an internship? What specific skills or experiences do I want to acquire?

Locating opportunities

After you've answered these questions, you're ready to start searching for internships. Here are some suggestions for locating employers and internship opportunities:

- Visit your career services office. Many offices have internship listings and may be able to help you locate other resources such as books, employer files and directories, and websites.
- Check with your academic adviser to see if your department maintains listings of internship opportunities in your field of study.
- Attend job fairs. Employers often use fairs to identify students for internships as well as for full-time employment.
- Visit the websites of companies where you might want to do your internship so that you can tailor your resume and cover letter to the employer.
- Contact the Chamber of Commerce of the city where you would like to work to obtain information about local employers.
- Network. Talk with friends, family, co-workers, supervisors, instructors, administrators, and professionals in your field of study, and let them know you are searching for an internship.

Applying for an internship

Each employer has its own application process. Does the company want you to apply online? What is the deadline? What will the employer need from you to make your application complete? Start the process early. Here are a few tips to get you started:

- Keep your resume to one page.
- Place contact information at the top of your resume. Include your name, address, and phone number.
- Use an objective near the top of your resume that is general enough to encompass all the opportunities you would consider but specific enough to let the reader know what type of

- position you seek.
- Your education section should include your degree, major and minor, anticipated graduation date, and name and location of the college you are attending. You may also want to include a list of related course work.
- Describe your related experience using action verbs.
- Visit your career services office for sample resumes and have a career counselor review your resume.
- You will also need to write a cover letter to accompany your resume. Structure your letter along these lines:
 - a. First paragraph-State your purpose for writing-your interest in the internship opportunity.
 - b. Second paragraph-Highlight your education, experience, and personal qualities that you can bring to the position.
 - c. Final paragraph-This is your "action" paragraph. Ask for an interview and let the employer know how you plan to follow up. Include information that will help the employer contact you for an interview.
 - d. Close-Thank the employer for considering your application.
- Make your cover letter reflect your personality and unique qualities while also showing off your great writing skills.
- Proofread. Remember that you never get a second chance to make a good first impression.

Choosing an internship

Your final task is to select the internship opportunity that is the best match for you. Review your goals for doing an internship and choose the opportunity that best meets those goals.

An internship offers many benefits, including:

- Valuable experience. Many employers want to hire people who have experience and can step into the job and be productive right from the start.
- Information. An internship will help you make contacts, get ideas, and learn about the field.
- Practical application. You will have the chance to apply theories learned in the classroom to a real- world setting. When you return to the classroom after your internship, you will better understand the many nuances of business operations that relate to the theories you study.
- In many cases, an internship can lead to a job offer.

Courtesy of the [National Association of Colleges and Employers](#).

Appendix J

Sport Management Internship F&Q

1. What is an Internship?

Internships, sometimes referred to as cooperative education experiences, are a central and required component of a student's total educational preparation in Sport and Recreation Management at FIU. These experiences are designed to combine on-site professional experiences with theoretical and philosophical foundations studied in traditional academic settings. Through internships, students learn to identify their strengths, interests, and limitations. Students also gain an appreciation of roles, duties, and responsibilities of parks, recreation, and tourism professionals.

2. How long is an internship?

SRM major is required to complete one internship - SPM 4940. This should be done at the end of the curriculum, as only juniors and seniors can proceed with the internships. The FIU SRM Internship Program, serves as an initial exposure to practice and requires students to work a minimum of 400 hours. Internship (SPM 4940) (9 credits) provides an in-depth experience that is designed for senior level students who are approaching graduation. SPM 4940 requires students to complete journal entries, evaluations, and a presentation to their peers. Many more details are available in the FIU Internship Handbook, found on the FIU Counseling, Recreation, School Psychology (FIU CRSP) website at <https://crsp.fiu.edu/academics/degrees-and-programs/BS-RSM-Rec-Sport-Management-Track/index.html>.

3. Can I take LEI 4940 or LEI 4941?

Absolutely not, those classes are now in the recreation therapy degree track.

4. What is the average pay offered to an intern?

In general, about two-thirds of our interns receive some compensation. This is negotiated between the internship agency and the intern. Some examples of compensation include nothing, hourly wage, fixed stipend, room and board, travel expenses, commissions for sales, and salaried positions.

5. Where do I find an internship?

The student is responsible for contacting prospective agencies, setting up an interview, and securing the internship position. Useful resources for finding the right position include FIU handshake, Twitter, Linked IN, Career Services, the internet, faculty, past and prospective employers, professional organizations, friends, and family.

6. What is meant by the 'right position'?

Above all, an internship is a learning experience. The "right position" is a position that allows the student to learn about the roles, duties, and responsibilities of professionals within that agency while exploring his or her own strengths, interests, and limitations. The "right position" is a position within the student's chosen emphasis area that assists the student in his or her transition from student to professional. An internship is not credit for working, nor should an intern be considered cheap labor.

7. Is there an internship class?

Yes, Students completing SPM 4940, earn 9 credits by completing the field experience hours,

reflective journals, evaluations, and presentation.

8. When do the internships meet?

SPM 4940 has one mandatory class meeting. An orientation meeting preceding the internship semester and a presentation of projects upon completion of the internship are required.

9. Sign me up. I want to do my internship.

Not so fast. Internships have pre-requisites and require an application. Please review the pre-requisites and details of the application process in this Internship Manual. Application forms are available within the Internship Handbook and on the FIU RSM website. You cannot enroll in the class without the permission of the FIU Internship Coordinator and the completion of the application forms- Appendix A, Appendix B, & site letter. The applications must be submitted through the [Sport and Recreation Management BS Internship/Practicum Application form](https://fiu.qualtrics.com/jfe/form/SV_88v0IPLi5NO2bOu) (https://fiu.qualtrics.com/jfe/form/SV_88v0IPLi5NO2bOu) by the deadline below. Students will be able to register after grades are posted at the end of semester preceding. Deadlines are crucial in this process. Students must adhere to them and late submissions will not be accepted and be pushed to the next semester.

Term	Deadline
Spring Internship	October 15 th
Summer Internship	March 15 th
Fall Internship	June 15 th

10. How do I apply?

Please review the pre-requisites and details of the application process in the Internship Handbook. To apply, submit your materials through the **Sport and Recreation Management BS Internship/Practicum Application Form: [Application Form Link](#)**

When completing your application, you must upload the following documents using the link above:

- Your internship offer letter
- Completed SRM Practicum/Internship Agreement Contract (click to download the fillable [SRM Practicum-Internship Agreement Contract.pdf](#))
- Signed Release of Assumption of Risk (click to download the fillable [Release of Assumption of Risk.pdf](#))

11. How to get my agency approved?

Generally, if an agency completes and signs the affiliation agreement, it will be approved. Once you apply for the practicum or internship course, we review your application and send the affiliation agreement to your agency for their review and signature. Therefore, the earlier you submit your application through the online application form ([Application Form Link](#)), the sooner your agency can be approved. A list of previously approved internship sites is also available from the Internship Coordinator.

I run the Cleveland Browns. How does an agency become an approved internship site?

If you meet the following criteria, you can become an approved internship site for our Sport and Recreation Management (SRM) students:

- Do you provide professional services that comply with FIU CRSP f Appendix J 2 of 5

- Will you allow the student to assist in leadership and management in a sport or recreation setting?
- Will you allow the student to participate in agency-wide roles?
- Does the proposed agency supervisor have a 4-year degree and work full time with the agency for a minimum of one year? (A resume may be requested.)
- Is the proposed agency supervisor willing to meet weekly with the student for evaluations and constructive feedback?
- Does your agency agree to complete an affiliation agreement with FIU, as required for agencies that regularly host RSM interns?

12. What must I do in order to advertise for and hire an intern?

Advertising for an intern is simple. Send us a one-page flyer to tell us about your internship. Include qualifications of the applicant and your contact information. This will not guarantee that you will have an intern in place by a specific date. All opportunities are made available to students in the hopes that interest will be generated. Once the information is posted, it is entirely up to the individual student to contact the prospective agency, set up an interview and finally, negotiate the terms and conditions of the internship contract.

Once the interviewing process is complete and you decide to hire an intern, please provide the following items directly to the student:

a. *Site Letter of Acceptance*

Once an agreement has been made between the prospective intern and the agency, a letter of acceptance on formal letterhead complete with the hiring agent's signature must be provided directly to the intern. The intern is required to turn this in to the Internship Coordinator as proof that they have secured a position. The following details must be included:

- Duration of the internship clearly listed with beginning and ending dates.
- A short job description including a brief description of tasks
- Compensation information
- Name, email address, phone number, and physical address of the intern's direct supervisor

b. *Affiliation Agreement Requirement*

In accordance with FIU policy, agencies that regularly host Sport and Recreation Management interns must have a completed and signed **Affiliation Agreement** on file with the university. This agreement outlines mutual responsibilities and protects both the student and the host agency. Instructions and assistance for completing the affiliation agreement will be provided by the Internship Coordinator.

13. How do I get an internship?

Students in the FIU RSM program should contact and reach out to potential internship sites and inquire about interning in their departments. There are many sites on the FIU MMC and BBC Campuses where some students have actually have been given opportunities for the future. Our FIU students have worked all over the USA and the Middle East in the field of sport management. A list is provided of sites that have hired students as interns or are looking for interns.

14. What will I do on the internship?

This is dependent on the sport management agency. Students could be re

of responsibilities including: planning events at a stadium, setting up for an athletic contest, concert or event, preparing a venue locker room, selling tickets, calling season ticket holders, cold calling potential clients. Students could be responsible for setting up hotel room blocks for visiting teams. Students could be in charge of parking, stadium, or concessions operations at an event. Students will be responsible for administrative work and behind the scenes work in sports management in internships. This includes planning, setting up practices, meetings, etc.

15. What can't I do on the internship?

Coaching, Recreation Therapy, Occupational Therapy, Physical Therapy, Personal Training, and Teaching are all not permitted. Those are their own respective academic endeavors and majors and are not permitted for our purposes in sport management. Your internship must involve sports management, park management, and or recreation management.

16. Can I intern internationally?

Yes! Students here at FIU do intern internationally. Past students have interned in Germany, Saudi Arabia, and Panama.

17. Can I intern with eSports?

Yes!

18. Can I work remotely and online?

Yes, Given the state of the climate of world and of the field of sport management, the Internship program can allow remote and online internships.

19. How many hours should I work a week on the internship?

That depends on the what the site needs. Students are to work at the needs of the site. The student work schedule is meant to help the site and students should schedule their work around the site needs and not vice-versa. Spring and Fall semesters average 16 weeks. So that means 25 hours a week should be your average work week. Summer C semesters are shorter at 14 weeks. That means 29 hours should be what is averaged for work, based on the shorter semester.

20. Can I get a 'B' on the internship?

No. The internship class, SPM 4940, is entirely PASS/FAIL.

21. How do I get a 'F' (Fail) on the practicum / internship?

There are many ways this can happen. Generally, one can fail the practicum / internship by not meeting expectations of the Practicum / Internship Supervisor. This includes not completing work, tardiness, insubordination, and not helping out at the site. If a student is fired from the site, a grade of "F" will be issued.

22. What does 'incomplete grade' mean?

If a student does not complete the 400 hours needed during the academic full semester, the student should contact their university teacher about setting up a plan for the student to complete the hours. An incomplete grade will be issued for the student and a deadline will be set for the student to complete the hours. Once the student completes the hours, the university instructor will change the grade from "I" to "P".

23. Can I intern on Summer or Summer B semester or Spring A or Fall Appendix J 4 of 5

No, the internships are only available on the Summer C (full summer) semester- 14 weeks or full Spring or full Fall Semesters.

24. Are there any resources for career help and resume guidance?

Yes! Career services on campus can help you navigate job websites and build a reliable resume that works! They are on Campus and virtual. At Career and Talent Development (CTD), our priority is you! We are the FIU student and alumni career resource. Our highly trained staff is dedicated to helping you make your career dreams a reality. We offer help with:

- Choosing a major
- Resume writing and critiques
- Practice interviews
- Career transitions and assessments
- Networking
- Professional development
- Career events
- And other services to help you move your career forward

Please see <https://career.fiu.edu>

25. I have a lot more questions!

That is great! We welcome answering any and all queries. Please feel free to email the Internship Coordinator, where a telephone, Zoom, or Microsoft Teams conference call can be arranged. Welcome to FIU Sport and Recreation Management and we are glad you are here learning with us.

Appendix K

Internship Presentation

At the end of each semester, FIU SRM Students are to complete a project presentation about their internship to their peers. The project provides many benefits and opportunities for personal growth and individual skill development in the intern's chosen area of interest. The project should be educational in nature and directly apply to the student-intern's coursework. Because of the nature of each internship site, the student's schedule of activities and degree of involvement may vary. Generally, activities may include skill development, planning, research, physical training, review of literature/research and discussion of practical application, and educational experiences appropriate for the intern and the internship site.

IT IS HIGHLY RECOMMENDED THAT THE INTERN MEET WITH HIS/HER SITE SUPERVISOR EARLY DURING THE SEMESTER/INTERNSHIP TO PLAN AND CARRY OUT A SATISFACTORY PROJECT.

Should the student not complete a semester presentation, the student will receive "0" points. The student will receive an INCOMPLETE GRADE UNTIL the student presents.

Pamphlets and informational brochures alone will not be accepted as projects or dissemination of projects – these are only accepted as material to help carry out project objectives.

Significant proof of the project having been completed is required. Pictures, videos, etc. are highly recommended for inclusion. A **"write-up"** (such as in the form of a lab report) has to be submitted to describe the *purpose(s)*, *objective(s)*, and the *methodology* for any "hands-on" project. A *discussion of the learning experience* from the project should also be included. A thorough **"review of literature"** (*i.e., research, clinical reports, practical application, etc.*) can also be completed in replace of a "hands-on" project, and a *discussion of the learning experience* should also be included with this project type. Projects cannot be only methodology and results, and if a review of literature is completed sources must be appropriately referenced and in-text cited. The student is to confer with their faculty supervisor about the write-up and presentation format of the project and follow the faculty supervisor's preference.

Good example of layout for presentation is:

- A. TITLE PAGE – Date, name, agency, supervisor, fieldwork dates
- B. PREFACE – purpose of the presentation, acknowledgments
- C. TABLE OF CONTENTS
- D. STUDENT AIMS AND OBJECTIVES
- E. FIELD PLACEMENT DESCRIPTION – participants, objectives, organization, program, facilities, leadership, personnel, fiscal, and general administrative procedures
- F. STUDENT ACCOMPLISHMENTS – summary of duties and responsibilities, assignments, etc.
- G. SELF-ANALYSIS OF PERFORMANCE – strengths, shortcomings, problems, questions
- H. CONCLUSIONS AND RECOMMENDATIONS – future career, interests, and needs, type of setting, and level of leadership desired; courses, books institutes, workshops desired; recommendations to the organization
- I. APPENDICES – attach copies of materials to illustrate report, such as project reports, flyers, programs, and news releases (especially project materials developed by the student)
- J. RESUME

Appendix L

AFFILIATION AGREEMENT BETWEEN

THE FLORIDA INTERNATIONAL UNIVERSITY BOARD OF TRUSTEES AND

THIS AFFILIATION AGREEMENT (“Agreement”) is entered into as of the Effective Date (the “Effective Date”, which shall be the date this Agreement becomes fully executed), by and between The Florida International University Board of Trustees (hereinafter “FIU”), and _____ (hereinafter the “Institution”), hereinafter collectively referred to as the “Parties”.

WHEREAS, FIU desires that individuals (“Students”) enrolled in its _____ internship _____ program(s) (“Program”) obtain required educational and/or other experiences at the Institution (to the extent there is more than one location at which Students will attend, the locations shall be listed in an exhibit identified as Exhibit A);

WHEREAS, the Institution is willing to offer such experiences in recognition of the need to train Students; and

WHEREAS, it is to the benefit of both FIU and the Institution to cooperate in the educational preparation of Students so as to promote excellence in the field of studies, to ensure professional competence, to assure the availability of trained professionals to the community, and to provide maximum utilization of community resources.

NOW, THEREFORE, in consideration of mutual promises set forth herein and other good and valuable consideration, FIU and Institution agree as follows:

1. **PURPOSE.** The purpose of this Agreement is to establish procedures and guidelines pursuant to which Institution shall provide access to a professional and learning environment and training tailored to the field of study for Students (“Experience”) who are in good standing with FIU and who are accepted for such training by the Institution.

2. **TERM AND TERMINATION.** The term of this Agreement shall be _____ () year(s) commencing _____ and ending _____. This Affiliation Agreement shall automatically renew for additional one (1) year periods, unless terminated as set forth herein. This Affiliation Agreement may be terminated by either Party upon thirty (30) days prior written notice by the other Party. Notwithstanding the foregoing, however, all Students currently participating or scheduled to participate in an Experience at the time of termination shall be given the opportunity to finish the Experience at Institution.

3. **RESPONSIBILITIES OF INSTITUTION.** In accordance with the terms and conditions of this Agreement and any Program-specific curriculum provided to Institution by FIU, Institution agrees to provide an educational/professional and/or other experiences for Students in connection with the Program, and Institution shall:

- a) accept Students into Experiences, the number of which shall be determined at the reasonable discretion of Institution, based upon Institution's space, scope of services, and upon any other considerations as solely and absolutely determined by Institution.
- b) designate the following person(s) to serve for Institution as liaison(s) (hereinafter the "Institution Liaison"): _____ . The contact information of the Institution Liaison is: _____ .

The Institution Liaison will:

- (1) provide Students with an orientation of the Institution's facilities, or orientation packets about the Institution, which will include information about policies and procedures, including without limitation policies that relate to the Institution's confidentiality and other requirements.
 - (2) plan, administer and retain total responsibility for all aspects of the Students' Experience and assure qualified supervision of all activities in which the Students are engaged.
 - (3) determine, in its sole discretion, whether a Student has violated Institution's rules, regulations, policies, procedures or is otherwise a detriment to Institution's operations, staff or visitors, in which case FIU shall work with Institution in taking appropriate steps concerning the Student.
- c) acknowledge that student education records are protected by the Family Educational Rights and Privacy Act ("FERPA") and by applicable state law, and that generally, written student consent must be obtained before releasing personally identifiable student education records to anyone other than FIU. FIU agrees to provide guidance to Institution with respect to complying with the provisions of FERPA and similar state law. Institution agrees to treat all Student education records as confidential information and not to disclose such Student education records except to FIU and Institution officials who need the information to fulfill their professional responsibilities pursuant to this Affiliation Agreement, or as otherwise required or permitted by law.
 - d) provide access to cafeteria facilities, if available, for the Students. The cost of meals at same is to be paid by Students.
 - e) provide access to Institution library facilities, if available.
 - f) advise Students of risk of exposure to infectious diseases, including, without limitation, HIV infection, during the learning Experience, and that Institution is not responsible for unpreventable exposure.

- g) provide FIU Faculty with access to the Institution as needed to allow such Faculty to evaluate the Students and the experiences provided. If FIU Faculty are not typically on-site at Institution, Institution will allow such Faculty access to the Institution and Students upon reasonable notice to Institution.

The Parties acknowledge that each is subject to regulatory and compliance requirements with various external agencies, and each agrees to cooperate with the other Party to facilitate compliance with all regulatory requirements of the Institution and FIU, including but not limited to, permission for regulatory or accreditation reviewers to observe students and faculty engaged in educational and training experiences at the Institution or FIU.

4. **RESPONSIBILITIES OF FIU.** FIU shall:

- a) be solely responsible for any faculty assignment to the Institution.
- b) designate the following contact person at FIU with authority over the Program for which Student(s) is training: _____, whose contact information is _____. If any research is to be performed, the foregoing FIU individual shall be responsible for ensuring that all FIU policies and procedures are followed before any research work is performed at FIU relating to this Agreement, including without limitation that any compliance approvals are in place from, as applicable, the Institutional Animal Care and Use Committee (IACUC), the Institutional Review Board (IRB) or the Institutional Biosafety Committee (IBC) prior to the commencement of the research.
- c) present Students who have been approved by Institution and who have adequately fulfilled any stated requirements for the Experience (including, but not limited to any background check, drug screening, etc.). The foregoing notwithstanding, Students are responsible for meeting Institution's requirements and Institution is responsible for assessing whether Students have met any screening requirements unless the parties specifically agree otherwise.
- d) establish and maintain curriculum standards and educational policies that meet FIU standards and applicable licensing and accreditation requirements.
- e) retain overall responsibility for Students and administer, organize and operate the overall educational program and retain responsibility for the education of Students in and for FIU's program curriculum, its design, delivery, and quality including Student grading, progression, termination, or graduation from the program of study.
- f) educate Students to maintain the confidentiality of all records or information exchanged in the course of the Experience in accordance with Institution policies and all applicable federal and state laws, rules and regulation.
- g) ensure each Student provides for his or her own transportation, parking, meals and all other expenses not specifically provided for herein.

5. INDEPENDENT CONTRACTOR/ STUDENTS STATUS.

- a) The relationship of the Parties hereunder shall be an independent contractor relationship, and not an agency, employment, joint venture or partnership relationship. Neither Party shall have the power to bind the other party or contract in the name of the other party. All persons employed by a party in connection with this Agreement shall be considered employees of that party and shall in no way, either directly or indirectly, be considered employees or agents of the other party.
- b) No Student will be deemed to be an employee, agent or volunteer of the Institution by virtue of participation in the Program, nor will the Institution be liable for the payment of any wage, salary, or compensation of any kind for service provided by the Students while participating in the Experience. Further, no Student will be covered under the Institution's Worker's Compensation, social security, or unemployment compensation programs while participating in the Experience.

6. INSURANCE AND INDEMNIFICATION.

- a) FIU maintains general liability coverage with the State of Florida Risk Management Trust Fund for its faculty and employees; coverage is provided to the limits of the State's waiver of sovereign immunity, \$100,000 per person, \$200,000 per occurrence. A copy of this certificate of insurance will be provided to Institution upon request.
- b) Each Party's Responsibility. The Parties agree to indemnify and protect each other subject to the provisions of this section and, as to FIU, within the limitations of Florida Statutes, Section 768.28, as amended from time to time. To the extent allowed by Section 768.28 of the Florida Statutes, all employees and agents of FIU acting within the scope of this Agreement shall be entitled to sovereign immunity. Each party agrees to be liable for the activities of its respective trustees, officers, employees, and agents (collectively referred to as "personnel"). Institution agrees to indemnify and hold harmless FIU, The Florida International University Board of Trustees, the Florida Board of Governors, the State of Florida and its personnel from all claims, suits, judgments or damages, arising out of the acts or omissions of Institution, or Institution's employees or agents. FIU agrees to indemnify and hold harmless Institution and its personnel from all claims, suits, judgments or damages, arising out of the acts or omissions of FIU, or FIU's employees or agents.
- c) Force Majeure. If, as a result of an act of force majeure, including without limitation, an act of God, war, internal unrest and upheaval, hurricane or natural disaster, hurricane warning or hurricane watch issued by the US National Weather Service, tropical storm watch or tropical storm warning issued by the US National Weather Service, riot, labor dispute, strike, threat thereof, acts of government, pandemic, epidemic, quarantine, local, state or national emergency declarations, intervention of a government agency or instrumentality or other occurrence beyond the reasonable control of either organization, either Institution or FIU is hindered in performing its obligations hereunder or is thereby rendered unable to perform its obligation hereunder, then, in

such event, that organization shall have the right, upon notifying the other of the occurrence of force majeure as herein defined, to suspend or postpone performance of the activity until the event of the force majeure has passed. In the event that either Institution or FIU is unable to perform for a period in excess of six (6) months at any time after the commencement date of this Agreement, the other Party may, at its option terminate the Agreement. In the case that conditions improve and warrant the resumption of activities and deployment of educational programs and services, FIU and Institution would have at least one (1) month to coordinate the resumption of activities per this Agreement.

7. MISCELLANEOUS.

- a) Assignments. This Agreement may not be assigned, either in whole or in part, to a third party without the prior written consent of the non-assigning party.
- b) Third Party Obligations. This Agreement is made solely for the benefit of the Parties named in this Agreement, and is not intended to create rights or any cause of action in any third parties, including without limitation, the Students.
- c) Applicable Law. The validity, interpretation and enforcement of this Agreement shall be governed by the laws of the State of Florida.
- d) Entirety of Agreement. This Agreement contains the entire Agreement between the Parties and supersedes all prior agreements and understandings, oral or written, with respect to the subject matter contained herein.
- e) Amendments and Modifications to Agreement. All amendments and modifications to this Agreement shall be made by written mutual consent of both Parties.
- f) Counterparts. This Agreement may be executed in one or more counterparts, each of which shall be deemed an original, but all of which together shall constitute one and the same instrument.
- g) Notices. All notices under this Agreement shall be in writing and delivered by personal delivery; United States mail, certified, return receipt requested; or a nationally recognized overnight courier service with tracking requested. Such notices shall be delivered to the following:

Institution Representative: _____

 Attn: _____
 Email: _____

FIU Representative: Florida International University
 11200 SW 8th Street, _____
 Miami, FL 33199
 Attn: _____
 Email: _____

- h) Authority. Each signatory to this Agreement personally represents that, to the best of his/her knowledge, he/she has authority to legally bind his/her respective party to this Agreement. The signatories are not otherwise parties to this Agreement, except as elsewhere set forth in this Agreement.
- i) The Parties agree not to discriminate on the basis of race, color, religion, age, gender, national origin, marital status, disability, sexual orientation, or any factor protected by law.
- j) Invalidity. The invalidity or unenforceability of a particular provision of this Agreement shall not affect the other provisions hereof, and the Agreement shall be construed in all respects as if such valid or unenforceable provisions were omitted.

IN WITNESS WHEREOF, the Parties, through their respective authorized representatives, have executed this Agreement as of the Effective Date.

INSTITUTION

THE FLORIDA INTERNATIONAL
 UNIVERSITY BOARD OF TRUSTEES

By: _____
 Name: _____
 Title: _____
 Date: _____

By: _____
 Elizabeth M. Bejar, Ph.D.
 Provost, Executive Vice President & COO

Date: _____

By: _____

Name: _____

Title: _____

Date: _____

Approved as to Form & Legal Sufficiency:

By: _____
 FIU Attorney

Date: _____

