# ANINDYA KUNDU, PhD



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# **Professional Appointments**

# Assistant Professor, Educational Leadership and Educational Studies, 2021 to Present

Florida International University; College of Arts, Sciences and Education (CASE); Educational Policy Studies (EPS) Department

Affiliate: Bob Moses Center for Math Literacy through Public Education

# Senior Fellow, 2019–2021

City University of New York Graduate Center; Center for Urban Research

Advisory Board Member: New York City Public Schools, Career and Technical Education

### Postdoctoral Research Scholar, 2018–2019

New York University; Steinhardt School of Culture, Education, Human Development; Administration, Leadership and Technology Department

#### Education

# Doctor of Philosophy (PhD), New York University, Sociology of Education, 2018

Applied Statistics, Social Science, and Humanities Department

Dissertation: Adding a social perspective to grit: How students with disadvantages navigate obstacles and gain agency

Committee: Dr. Pedro Noguera (Chair, USC, Rossier School of Education, Dean), Dr. Lisa Stulberg (NYU), Dr.

Angela Duckworth (Penn)

Steinhardt-Wide Winner: Outstanding Teaching Award

# Bachelor of Arts (BA), cum laude, University of Chicago, 2010

Major: Law, Letters, and Society; Minor: English and Creative Writing

Thesis: McDonald v. Chicago: Implications for school gun violence following the removal of the handgun ban

Advisor: Dr. Bernard Harcourt (Columbia Law)

# **Academic Publications**

#### **Books**

(Submitted to OUP for final review). The power of educational leadership: Promoting equity for all during disruptive times. Oxford University Press, forthcoming 2025. Foreword by Dr. Prudence Carter.

(2020). *The power of student agency: Looking beyond grit to close the opportunity gap.* Teachers College Press. Foreword by Dr. Pedro Noguera.

2021 Finalist: Association of American Publishers, Professional and Scholarly Excellence (PROSE) Award

From Midwest Book Review: "Expertly written, organized and presented, *The Power of Student Agency: Looking Beyond Grit to Close the Opportunity Gap* is an extraordinary and highly recommended addition to school district, college, and university library Teacher Education collections."

### **Peer-Reviewed Journal Articles**

(2025) (*Revise and resubmit*). **Kundu, A.** Lessons for promoting equity through leadership: How "non-traditional" educational leaders disrupt (rather than "manage") the status quo. *Journal of Research on Leadership Education*.

- (2025) (*Revise and resubmit*). **Kundu, A.** Moving beyond "management": Lessons from leading US scholars on how to promote equity, disrupt the status-quo, and expand notions of "educational leadership. *Educational Management Administration & Leadership*.
- (2025) (*Revise and resubmit*). **Kundu**, **A.** Leveraging intersectionality for educational leadership: How non-traditional leaders promote equity-oriented change. *Educational Studies*.
- (2025). \*Le-Reselosa, J. & Kundu, A. Towards articulating the sociology of resilience and impacts on educational leadership. *Educational Leadership in Action*.
- (2024). **Kundu, A.,** McLeod, S., & \*Piedrahita-Guzmán, Y. From "punks" at school to "superstars" at work: Social capital and asset-based perspectives of students in high school internships. *Frontiers in Education*.
- (2023). **Kundu**, **A.**, \*Liu, Y., & Ahn, J. "I got it from my mama": The influence of working-class parents on young people's cultural capital for success in school and work. *Equity in Education & Society*.
- (2022). **Kundu, A.,** \*Perez, M., & \*\*Elliott, C. The unique agency of parenting-strivers: An anti-deficit, asset-based exploration of Black and Latinx students with children. *Journal of Education for Students Placed at Risk*.
- (2020). **Kundu, A.**, Elcott, D., Foldy, E., & \*Winer, A. Perseverance despite the perception of threat: Marginalization in higher education: Students' high grit in grad school and implications for equity, diversity, and inclusion. *Journal for the Study of Postsecondary and Tertiary Education*, 5, 124–44.
- (2019). **Kundu**, **A.** Understanding college "burnout" from a social perspective: Reigniting the agency of low-income racial minority strivers. *The Urban Review*, *51*, 677–98.
- (2017). **Kundu**, **A.** Grit and agency: A framework for helping students in poverty to achieve greatness. *National Youth-at-Risk Journal*, *2*(2), 69–80.
- (2016). **Kundu**, **A.** Growing roses in concrete: A perspective on how agency and grit can foster the success of all students. *The Journal of School & Society*, *3*(2), 18–31.

# **Peer-Reviewed Book Chapters**

(2019). **Kundu**, **A.** Agency and grit: Considerations for low-income black males to achieve greatness. Michigan State University Press (6th ed.).

### **Book Chapters**

(2022). **Kundu**, **A.**, & Kelly, J. Striving despite disruption: Young people's occupational identity and economic opportunity in New York City during COVID-19. In F. Olayele (Ed.), *Regional economic systems during COVID-19: Actionable insights for equitable and resilient recovery*. Edward Elgar.

# **Articles Under Review**

**Kundu, A**; Tercilla-Allen, M\*; Meeker, Carolyn; Ugarte Torre, Krisdhal. Equity and opportunity in internships: Harnessing social (and cultural) capital for inclusive workforce development. *New Horizons in Adult Education and Human Resource Development*.



- \* = Denotes a graduate student who was mentored to collaborate for the publication
- \*\* = Denotes an undergraduate student who was mentored to collaborate for the publication

# **External Research Funding**

- (2024, Submitted). Applied to the National Science Foundation Solicitation on Racial Equity in STEM Education for \$4,279,114. AIM: Agency in Mathematics; How Black and Latinx Youth Develop Math Identity.
- (2024, Finalist). Spencer Foundation Small Grants on Education for \$50,000 (Top 49/663 applicants; top 7.4%).
- (2023, Not Funded). Applied for the Spencer Foundation Small Grants on Education competition for \$50,000.
- (2020, Non-Academic Institution, with Research Team). Renewal of J.P. Morgan Chase Philanthropy Operational Grant: \$250,000; lead researcher on team, Labor Market Information Service (LMIS) at CUNY Graduate Center; lead researcher and first author for renewed scope of work, Understanding the occupational identity of young adults in a changing global context through student voice.
- (2020, Non-Academic Institution, with Research Team). New York City, Department of Education, Office of Postsecondary Readiness Grant: \$55,000; lead researcher on team Labor Market Information Service (LMIS) at CUNY Graduate Center; funding for two research projects on Career and Technical Education (CTE) apprenticeship programs and college-to-career pathways of high school students.
- (2019, Non-Academic Institution, with Research Team). Institute for Career Development (ICD): \$12,000; secured for CUNY LMIS; small grant to assist on research project regarding Individuals with Disabilities (IWDs) and improving their access into the tech workforce.

# **Public-Facing Work and Additional Publications**

### Non-Peer-Reviewed, Practitioner, and Community Service Publications

- (2023). 3 ways to harness the hidden curriculum. Educational Leadership, ASCD Blog.
- (2022). **Kundu, A.**, O'Brien, C.\*\* Let's have a conversation about cultural capital. *The Journal of School & Society*, 8(2), 67–72.
- (2020). Making distance learning vibrant: Student agency is key. Education Week.
- (2019). Personalized learning, student agency, and the stakes of education. Bridges to Learning, 2(3).
- (2018). Fighting the normalization of failure. Educational Leadership, 75(6), 34–38.
- (2016). Review of closing the education achievement gaps for African American males. *Teachers College Record*, 181–84.
- (2014). **Kundu**, A. BACKTALK: Grit, overemphasized; agency, overlooked. *Phi Delta Kappan*, 96(1), 80–80.
- (2014). Regaining collective responsibility for students to succeed. NY ASCD.

- (2014). **Kundu**, **A.**, & Noguera, P. (2014). Why America's infatuation with "grit" can't solve our educational dilemmas. *Virginia Policy Review*, 11, 49–53.
- (2014). Digital programming: Outlets for youth expression. Prevention Tactics, 1-8.
- (2014). *Learning Labs, findings from cohort 1 & 2*. Internal document for MacArthur Foundation and Institute of Museum and Library Services (IMLS), January 2013, 2014.

# **Popular Press Publications and Interviews**

- (2023). Rethinking American education: Shedding the factory model for a more holistic approach. USA Today.
- (2023). Florida schools should use the hidden curriculum to help all students achieve. *The Miami Herald*. (Article also published on AOL.com and Yahoo.com)
- (2023). Culture wars distract youth from realities of the future. The Miami Herald.
- (2022). Kundu, A., & Noguera, P. DeSantis invites untrained first responders to be teachers. The Miami Herald.
- (2022). Anindya Kundu on the difference between agency and grit (and why it matters). *Educational Leadership Magazine*. <a href="https://www.ascd.org/el/articles/anindya-kundu-on-the-difference-between-grit-and-agency-and-why-it-matters">https://www.ascd.org/el/articles/anindya-kundu-on-the-difference-between-grit-and-agency-and-why-it-matters</a>
- (2022). I Urge the beleaguered Florida educators to stay in their students' corner. The Miami Herald.
- (2022). *Rejected math textbooks*. WLRN. <a href="https://www.wlrn.org/podcast/sundial/2022-05-03/democratic-sen-gary-farmer-floridas-rejected-math-textbooks-islandia-journal">https://www.wlrn.org/podcast/sundial/2022-05-03/democratic-sen-gary-farmer-floridas-rejected-math-textbooks-islandia-journal</a>
- (2021). Closing gaps in education. WLRN. <a href="https://www.wlrn.org/2022-01-05/closing-gaps-in-education-and-whats-to-come-during-the-legislative-session">https://www.wlrn.org/2022-01-05/closing-gaps-in-education-and-whats-to-come-during-the-legislative-session</a>
- (2021). *His TED Talk was the 5th most viewed in 2020—and now he teaches at FIU.* FIU News. https://news.fiu.edu/2021/he-views-public-education-as-the-greatest-investment-in-americas-future
- (2016). Leading with conviction: Empowering the formerly incarcerated to strengthen democracy, inside-out. Huffington Post.
- (2017). Social and emotional skills: Everyone loves them but still can't define them. NPR.
- (2016). Noguera, P., & Kundu, A. Why students need more than grit. MSNBC.
- (2016). The case for closing Rikers Island. Huffington Post.
- (2016). What to make of Steph Curry, the NBA's unanimous and gritty MVP. Huffington Post.
- (2016). Why we're not beyond race. And why Black Lives Matter. Huffington Post.
- (2015). *Inspiration in insomnia: Resolving to turn dreams into reality.* Huffington Post.

- (2015). *Policing schools and dividing the nation*. Huffington Post.
- (2015). No student should have to be "white enough" to succeed. Huffington Post.
- (2015). Feeding kids and expanding opportunity. Phi Delta Kappan blog.
- (2014). American schools: Still separate, still unequal. Phi Delta Kappan blog.
- (2013). Kundu, A., & Noguera, P. Executing schools and killing opportunity. Phi Delta Kappan blog.

# Fellowships, Awards

- Member of the New York City Department of Education's Citywide Advisory Counsel for Career and Technical Education (CTE), 2020–2021
- 2017 & 2019: TED Resident. Highly selective residency program culminating in two, globally featured TED Talks, each with 1+ Million views
- 2019: NYU University Research Challenge Fund Awardee: \$10,000, funding received for large-scale quantitative research on effects of graduate student identities of marginalization on grit and perseverance
- 2019: NYU Equity, Diversity, and Inclusion Research Funds: \$2,000
- 2018: NYU "Faculty First Look" Scholar, national cohort of doctoral students
- 2017: Interviewed by NPR about agency and noncognitive traits: http://n.pr/2vBKXlr
- 2017: Outstanding Doctoral Student Teaching Award: \$1,500 (2017); Doctoral Student Travel Fund: \$1,000; Adjunct Professional Development Fund: \$1,000
- 2017: NYU Steinhardt Outstanding Doctoral Student Teaching Award
- 2017: Cited in Angela Duckworth's New York Times Bestseller, GRIT (2nd ed.), paperback
- 2016: Adjunct Instructor Professional Development Fund: \$1,000
- 2016: Selected participant for NYU's 12th Annual Martin Luther King Oratorical Contest
- 2016: Interviewed in JSTOR Daily: <a href="http://daily.jstor.org/students-dont-just-need-grit-they-need-agency">http://daily.jstor.org/students-dont-just-need-grit-they-need-agency</a>
- 2012–2014: McArthur Doctoral Student Fellowship: \$26,000

# **Teaching Experience**

- 2017 Recipient of NYU Steinhardt School's "Outstanding Doctoral Student Teaching Award."
- 2024—2025 Academic Year: FIU, Undergraduate Level Course. *Introduction to Education*.
- 2024—2025 Academic Year: FIU, Graduate Level Course. Educational Leadership for Change.
- 2024—2025 Academic Year: FIU, Doctoral Level Course. Theories on Educational Administration.
- 2024—2025 Academic Year: FIU, Doctoral Level Course. Education Policy.
- 2023-2024 Academic Year: FIU, Doctoral Level Course. Theories on Educational Administration.
- 2023–2024 Academic Year: FIU, Doctoral Level Course. *Doctoral Seminar (Ed.D. in Educational Leadership)*.
- 2023–2024 Academic Year: FIU, Graduate Level Course. Introduction to Educational Leadership.
- 2022–2023 Academic Year: FIU, Doctoral Level Course. Education Policy.
- 2022–2023 Academic Year: FIU, Graduate Level Course. Introduction to Educational Leadership.
- 2021–2022 Academic Year: FIU, Graduate Level Course: Introduction to Educational Leadership.
- 2021–2022 Academic Year: FIU, Graduate Level Course: Social, Historical, Philosophical Foundations of Education.
- 2018: NYU, Undergraduate Level Course: Education as a Social Institution
- 2014–2016: NYU, Undergraduate Level Course: American Dilemmas: Race, Inequality, and the Unfulfilled Promise of Public Education
- 2016: NYU, Graduate Level Course: *Social and Cultural Reproduction: Research on Urban and Minority Youth* Thesis advisor to NYU Gallatin School Master's student Teaching Artist at the Moth; led high-school residencies for eventual Story-Slam Event, fall 2017–2018
- 2015: Teaching Assistant for Professor Pedro Noguera, NYU. Graduate Level Course: *Social and Cultural Reproduction: Research on Urban and Minority Youth.*
- 2013: Teaching Assistant for Pedro Noguera, NYU. Undergraduate Course: *American Dilemmas: Race, Inequality, and the Unfulfilled Promise of Public Education*.

### **Academic Presentations**

2026: American Educational Research Association (AERA), Leadership for Social Justice SIG, National Conference, Denver, CO. Roundtable paper presentation: What leading education scholars say about leading in education: Lessons to expand "educational leadership."

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- 2024: University Council for Educational Administration (UCEA), National Conference, Los Angeles, CA. Paper presentation: What leading education scholars say about leading in education: Lessons to expand "educational leadership."
- 2024: University Council for Educational Administration (UCEA), National Conference, Los Angeles, CA. Paper presentation: Democratizing educational leadership: Using intersectionality lenses to achieve equity in challenging contexts.
- 2024: American Educational Studies Association (AESA), National Conference, Greensville, SC. Paper presentation: Democratizing educational leadership: Intersectionality lenses to achieve equity in challenging contexts.
- 2024: American Educational Studies Association (AESA), National Conference, Greensville, SC. Paper presentation: What leading education scholars say about leading in education: Lessons to expand "educational leadership."
- 2024: Student Affairs Conference, Hosted by New York University. Presentation: Everyday educational leadership: How leaders create inclusive environments for students.
- 2024: American Educational Research Association (AERA), Sociology of Education SIG, National Conference. Paper presentation: How administrators equitably distribute capital among students by understanding their power.
- 2023: American Educational Studies Association (AESA), National Conference, Louisville, KY. Paper Presentation: Educational leadership: An anthology of change-making in disruptive times.
- 2023: University of Virginia (UVA) Educational Rights Initiative (ERI). Panelist on opportunity gaps with senior-sociologists, including Dr.'s Prudence Carter (Brown) and Sean Reardon (Stanford).
- 2022: American Association of Colleges & Universities (AAC&U), Diversity Equity and Student Success Conference, March 17–19, 2022. Virtual roundtable. Presented working paper: Got it from my mama: Lowincome parental contribution on student work ethic and academic orientation.
- 2020: American Sociological Association (ASA), National Conference. Virtual roundtable. Racial and Ethnic Dominance Session. Presented Now-Published Paper: Perseverance despite the perception of threat: Marginalization in higher education: marginalized students' high grit in grad school.
- 2019: American Sociological Association (ASA), National Conference, New York City. Family session. "Successful young families: Bi-generational agency of students and hopes for their children."
- 2019: American Sociological Association (ASA), National Conference, Sociology of Education section. "College 'burnout' from a social perspective: Reigniting the agency of low-income racial minority strivers towards achievement."
- 2018: American Education Research Association (AERA), National Annual Meeting. *Division J*, Paper presentation: Correcting 'burnout' experienced by low-income students of color who succeed.

- 2018: Sociology of Education Association (SEA), Annual Conference. Paper presentation: Decreasing the "burnout" phenomenon in low-income college students of color.
- 2017: AERA, National Annual Meeting, San Antonio, TX. Presented now-published paper: Grit and Agency: A Framework for Helping Students in Poverty to Achieve Greatness.
- 2015: University of Pennsylvania, Character Lab, Philadelphia, PA. Examining the agency of disadvantaged students: How young adults navigate obstacles.
- 2014: American Libraries Association (ALA) Mid-Winter Conference, Philadelphia, PA. Presented initial findings from first 18 months of on-site research and interviews: A digital frontier: America's learning labs and youmedia sites. With Dr. Richard Arum.
- 2013: National Learning Labs Convening, Pittsburgh, PA. Presentation given to national audience of learning lab grantees: Lessons learned from Cohort 1: Challenges and advice.

# Invited Talks, Keynotes, and Academic Presentations to Broader Communities

- 2025: Learning and The Brain Conference. Stanford University and Berkeley University. Keynote speaker. San Francisco, CA. 500+ attendees.
- 2025: Hackensack Meridian School of Medicine Support our Schools Conference. Keynote speaker. Clifton, NJ.
- 2025: Santa Fe College Professional Development Day. Bridges to Belonging. Keynote speaker.
- 2025: Wake Forest TEDx Student-Led Conference. Invited Speaker. Winston-Salem, North Carolina. 300 attendees.
- 2024: Broward County Public Schools Academic Enrichment Conference. Keynote speaker. Broward, FL. 250+ attendees.
- 2024: Cengage Group, Education Technology Company. Keynote Speaker. Virtual presentation.
- 2023: Iowa Association of School Boards. Keynote speaker and workshop facilitator. Ankeny, IA.
- 2022: Florida Virtual Schools. Staff annual training. Keynote speaker. Orlando, FL. 400+ attendees.
- 2022: Indiana Youth Institute. College and Career Conference. Keynote speaker. June 4, Indianapolis, IN. 300+ attendees.
- 2022: Texas Association of Bilingual Education. 50th anniversary event. Houston, TX. 500+ attendees.
- 2022: Simon Youth Foundation. Keynote speaker. Indianapolis, IN. 300+ attendees.
- 2022: The Meadows School. Faculty In-Service Day. Keynote speaker. March 15, Las Vegas, NV.

- 2021: University of Texas Permian Basin. Keynote speaker. Employee Development Day. "Fostering Student Agency: What You Can Do to Create a Culture of Competency and Awareness." Virtual.
- 2021: City of Learning. Invited Speaker. National Webinar. Presented now published research: The power of student agency: Opportunities to close the gap. Virtual.
- 2021: Advancement Via Individual Determinism (AVID). Keynote speaker. National webinar. AVIDcon2020. Chicago. Virtual.
- 2020: TED Talk, The Opportunity Gap in US Public Education—And How to Close It. 3 million+ views. TED Conference in New York, NY. Top 5 talk of 2020 after Bill Gates and Van Jones.
- 2020: Kappa Delta Pi (KDP). National Webinar. Presented now-published research, The pillars of student agency. Virtual.
- 2020: Corwin Press. Invited Panelist. National Webinar. Breakthrough leadership: The first 100 days of school reentry. Virtual.
- 2020: Aurora Institute. Invited speaker. National webinar. The power of student agency. Virtual.
- 2020: UnlockEd. Keynote speaker. National webinar. Presented now-published research, Establishing expectations for equity and achievement for males of color in college.
- 2020: STEER for Student Athletes. Keynote speaker. Virtual conference. Port Chester, NY.
- 2020: National College Attainment Network. Keynote speaker. Virtual conference. Chicago, IL.
- 2020: LEAP Innovations. Keynote Speaker. Annual Conference. Presented now-published research, Student agency in disruptive times: Pillars for equity in and out of the classroom. Chicago, IL.
- 2020: Texas Association of School Boards. Keynote speaker. National conference. Student voice: Prioritizing agency as a factor for success.
- 2020: NYC Department of Education and United Federation of Teachers (Union). Keynote speaker. Career and Technical Education Impact on Achievement Conference.
- 2020: Foundation Academy Staff Development Day. Keynote speaker. Trenton, NJ.
- 2019: National Behavioral Intervention Association (NaBiTA). Keynote speaker. Bonita Springs, FL. 500+ attendees.
- 2018: Annual Sinclair Community College Board Symposium. Keynote speaker. The conditions for student success and agency. Dayton, OH. 300+ attendees.

- 2017: TED Talk. The Boost Students Need to Overcome Obstacles. Published on TED.com. September 2017, TED Conference in New York, NY. 3 million views.
- 2017: University of Pittsburgh, Institute for Learning. Keynote speaker. Designing for Difference Conference. Presented now-published research, Growing roses in concrete: How agency and grit can foster success for students. Pittsburgh, PA.

# **Institutional Service and Professional Engagement with Field**

### 2024-2025

- Served on a successful faculty search committee for the Educational Leadership program at FIU College of Arts, Sciences, and Education. Teaching Assistant Professor Position.
- Served on a successful faculty search committee for the Educational Leadership program at FIU College of Arts, Sciences, and Education. Tenure-Track Professor Position.
- Advisory Board Member. FIU Educational Leadership, K-12 Program. Faculty Representative.

### 2023-2024

• Served as the Program Director of the Educational Leadership Master's Online Program at FIU.

# 2023-2024

• FIU, Educational Policy Studies Scholarship Committee. Handed out monetary awards to doctoral students for exceptional work.

### 2023-2024

Attended Florida Association of Professors of Educational Leadership (FAPEL) Annual Convening.

### 2022--2023

- Attended Florida Association of Professors of Educational Leadership (FAPEL) Annual Convening.
- Reviewed Education Doctorate (EdD) applications and interviewed prospective students, selecting 10 admittees for 2023-2024 doctoral cohort.
- Abstract Reviewer, Undergraduate Research FIU Conference. Selected Abstracts for University-wide Conference Presentation.

# 2021-2022

• Served on a successful faculty search committee for the Educational Leadership program at FIU College of Arts, Sciences, and Education.

### **Other Relevant Professional Experience**

# Referee for Journals (multiple other reviews contributed, not included here)

- (July 2022). Regenerative organizations: Agency for students through future-oriented schemas. *Sociological Perspectives*.
- (December 2021). The effect of grit on career adaptability of Chinese college students based on the self-regulatory processes. *Frontiers in Psychology*.
- Being a meaningful presence in the world: Applying successful agentic practices among youth in distress. *Youth & Society.*
- The sociology of grit: Grit and its potential role in stratification. *Sociology Compass*.



- Bringing grit into a sociological discussion: A cross-cultural examination of status, control, and grit. *Social Currents*.
- Help-seeking behaviors as cultural capital: Cultural guides in the transition from high school to college among low-income, first-gen students. *Social Problems*.

# New York University, Institute of Human Development and Social Change, New York, NY

Doctoral Researcher for Dr. Richard Arum, 2012 to June 2014

- Team lead for National Learning Labs; liaison between NYU team and the MacArthur Foundation.
- Evaluated 30 afterschool programs in libraries across US; conducted 80 interviews of educators.

# New York City, Department of Education, New York, NY

Academics Consultant, January 2012 to July 2012

- Helped create citywide manual for Common Core implementation (networks, schools, families).
- Organized citywide Chancellor's Principals Conference in June 2012 with approximately 1,500 attendees.

# University of Chicago Crime Lab and Northwestern Institute for Policy Research, Chicago, IL

Research Associate for Professors Jens Ludwig and Jon Guryan, July 2010 to July 2011

- Oversaw admission of ~4,000 youth at Cook County Juvenile Temporary Detention Center (JTDC).
- Cleaned datasets for study involving cost-effectiveness of cognitive behavioral training implementation.