Department of Educational Policy Studies Florida International University Ziff Education Building (ZEB) 360 A 11200 SW 8th Street Miami, FL 33199 (305) 348-4056 kugartet@fiu.edu

EDUCATION

- Ed.D. in Educational Leadership and Policy Studies, Department of Educational Policy Studies, Florida International University, 2021.
 - Dissertation: The relationship between teachers' measures of resiliency and self-efficacy with their intent to remain in the teaching profession.
- Ed.S. in Educational Leadership and Policy Studies, Department of Educational Policy Studies, Florida International University, 2012.
- M.S. in School Counseling, Department of Counseling, Recreations and School Psychology, Florida International University, 2006.
- B.S. in Elementary Education, Department of Teaching and Learning, Florida International University, 2000.

POSITIONS

2024-Present Assistant Teaching Professor, Educational Policy Studies, Florida International University: Teach graduate level students. Pursue scholarly activities. Advise and mentor students. Support the functioning of the department, college, and university.

As Program Director for Graduate Degrees and Certificate Programs in P12 Educational Leadership: Direct admissions process. Recommend course schedule. Work with program faculty to articulate program vision and revise curriculum. Address assessment and accreditation-related matters.

As Program Director for Online Master's Program in Educational Policy Studies: Direct admissions process. Recommend course schedule. Work with program faculty to articulate program vision and revise curriculum. Address assessment and accreditation-related matters.

As Assessment Liaison for Graduate Degrees and Certificate Programs in Educational Policy Studies: Organize and complete yearly SACSCOC assessment reports for Educational Leadership Masters in-person and online, and Educational Specialist degrees. Create and ensure the completion of Program Outcome Goals and Student Learning Outcome Goals.

2023-2024 Visiting Assistant Teaching Professor, Educational Policy Studies, Florida International University: Teach graduate level students. Pursue scholarly activities. Advise and mentor students. Support the functioning of the department, college, and university.

As Program Director for Graduate Degrees and Certificate Programs in P12 Educational Leadership: Direct admissions process. Recommend course schedule. Work with program faculty to articulate program vision and revise curriculum. Address assessment and accreditation-related matters.

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Spring 2023- 2024 Adjunct Professor, School Counseling, Florida International University: Teach master's level students. Serve as the supervisor for on-field practicum and internship for school counselor interns. Provided a smooth transition from theory to practice for students working within local school district's school sites.

Assistant Principal, Miami Dade County Public Schools (MDCPS)
Assistant Principal at Shenandoah Elementary School: Work closely with the principal, faculty, and staff to maintain the effective operations of school. Areas include school facilities, student discipline and behavior management, curriculum and instruction, teacher evaluation and development, school policies and procedures, school safety and security, student support and services, parent and community engagement, student attendance and truancy, budget and resource management, and professional development.

2018- 2023 Summer Youth Internship Program Senior Administrator, MDCPS Career and Technical Education District Office: Manage all aspects of summer internship program for over 3,000 high school students within Miami-Dade County. Create curriculum, facilitate training of teachers, serve as liaison between parents, employers and teachers, and adhere to Federal and State Compliances.

2006-2014 School Counselor/Student Services Chairperson, Miami Dade County Public Schools (MDCPS): Worked with students, teachers, parents, and community members to promote overall well-being. Developed a comprehensive counseling program with a curriculum focused on academic success, personal growth, and social-emotional development for students. Created the Master Schedule for middle school, selecting the appropriate courses based on District and State policies.

2000- 2006 Language Arts Teacher, Miami Dade County Public Schools (MDCPS): Taught sixth through eighth grade students language arts, which included reading, writing, speaking, and listening skills with a focus on developing students' communication and critical thinking abilities while fostering an appreciation for literature.

PUBLICATIONS UNDER REVIEW

Kundu, A., Tercilla-Allen, M., Meeker, C., & Ugarte-Torre, K,. "Equity and Opportunity in Internships: Harnessing Social (and Cultural) Capital for Inclusive Workforce Development".

Ugarte-Torre, K., Riaz, O., & Murray, J. "Building Trust, One Family at a Time: A New Principal's Journey Toward Community Engagement".

CONFERENCE PRESENTATIONS

Florida International University (FIU), 2023 FEA Regional Conference (2023, November). *Teachers' Role in Educational Leadership*.

CONFERENCE PRESENTATIONS UNDER REVIEW

AACTE 2026 Annual Conference, Collaboration as a Catalyst: Advancing Innovation in Educator Preparation

TEACHING EXPERIENCE

Florida International University

SDS 6800 Advanced Practicum in Counseling and Consultation (Fall 2023, 2024, 2025 Spring 2025) SDS 4403 Facilitative Communication and Helping Skills (Fall 2023-2025, Spring 2025) EDA 6943 Administrative Internship (Fall 2024) EDA 6503 Instructional Leadership (Spring 2024) EDA 6271C Administering Educational Technology (Summer 2024) EDA 6192 Leadership in Education (Summer 2024) EDA 6222 School Personnel Administration (Summer 2025) EDA 6061 Educational Leadership for Change (Summer 2025) EDA 6905 Directed Studies in Educational Leadership (Spring 2024-ongoing)	SDS 6820	Supervised Field Experience (Internship) in Counselor Education-School Counseling (Spring 2023, Spring 2024, Spring 2025)
SDS 4403 Facilitative Communication and Helping Skills (Fall 2023-2025, Spring 2025) EDA 6943 Administrative Internship (Fall 2024) EDA 6503 Instructional Leadership (Spring 2024) EDA 6271C Administering Educational Technology (Summer 2024) EDA 6192 Leadership in Education (Summer 2024) EDA 6222 School Personnel Administration (Summer 2025) EDA 6061 Educational Leadership for Change (Summer 2025) EDA 6930 Seminar in Educational Leadership (Summer 2024, Summer 2025)	SDS 6800	Advanced Practicum in Counseling and Consultation (Fall 2023, 2024, 2025
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EDA 6905 Directed Studies in Educational Leadership (Spring 2024-ongoing)	EDA6930	Seminar in Educational Leadership (Summer 2024, Summer 2025)
	EDA 6905	Directed Studies in Educational Leadership (Spring 2024-ongoing)

PROFESSIONAL DEVELOPMENT

- Fall 2025, Florida Association of Colleges for Teacher Education, 2025 Fall Conference, Wesly Chapel, FL.
- Spring 2025, Florida Educator Preparation & Leadership Network, 2025 Annual Conveying Orlando, FL.
- Spring 2025, AACTE 2024 Annual Meeting, Beyond the Horizon: Charting the Course for

- Educator Preparation, Long Beach, CA.
- Spring 2025, FAPEL Spring Conference, 30th Anniversary Conference, Orlando, FL
- Fall 2024, UCEA 2024 Annual Conference, *Renewing our Engagement Leading Schools and Communities with Justice and Joy*, Los Angeles, CA.
- Spring 2024, AERA 2024 Annual Meeting, Dismantling Racial Injustice and Constructing Educational Possibilities: A Call to Action, Philadelphia, PA
- Spring 2024, AACTE 2024 Annual Meeting, Ascending New Heights: Propelling the Profession into the Future, Aurora, CO
- Spring 2024, FAPEL Spring Conference, A Call to Action: Addressing the Challenges of Leadership and Practice, Orlando, FL
- Fall 2023, FAPEL Fall Conference, From Policy to Practice: School Leaders' Experiences with Implementations and Implications, Online

AWARDS & RECOGNITIONS

- FIU School of Education and Human Development (SEHD), The Spirit of SEHD Award, Spring 2025.
- The Florida Panthers, Celebration of Hispanic Excellence Honoree, 2024.
- Miami Dade County Public Schools, Assistant Principal of the Year for Central Region, 2023.
- Miami Dade County Public Schools, Assistant Principal of the Year for Miami High Feeder Pattern, 2023.
- Miami Dade County Public Schools, Assistant Principal of the Year for Miami High Feeder Pattern, 2022.
- Florida International University, College of Arts, Sciences, and Education Graduate Academic Achievement Award Recipient, 2021.
- Miami Dade County Public Schools, Middle School Counselor of the Year, 2013.

PROFESSIONAL MEMBERSHIPS

American Associations of Colleges for Teacher Education (AACTE) American Educational Research Association (AERA) Dade Association of School Administrator (DASA) Florida Association of Colleges for Teacher Education (FACTE) Florida Association of Professor of Educational Leadership (FAPEL)